

## II. The Discipline of Project Management

### Project Planning – Planning Model Overview

#### Planning Model Steps

1. Develop a Work Breakdown Structure (WBS)  
Output: all project tasks
2. Estimate the Work Packages  
Output: duration estimates
3. Develop an initial schedule baseline  
Outputs: realistic schedule, resource forecast
4. Develop the budget  
Output: detailed cost estimate

**Following a results-based process is critical to achieving successful projects!**